Why Reform of the WTO is the Wrong Agenda*

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The Seattle debacle has spawned questions about reforming the World Trade Organization (WTO). While the WTO may be experiencing a crisis of legitimacy, the author contends that pushing for its reform is the wrong agenda. Perhaps the superbody is simply beyond reform because it is fundamentally flawed. The WTO was conceived to protect the interests of the United States and is in no way helping the less industrialized countries to develop. The anti-development character of the WTO is manifested in the Agreement on Trade-Related Investment Measures (TRIMS) and Agreement on Trade-Related Intellectual Property Rights (TRIPS), among others. In making decisions that are of global effect the WTO takes the vote of only the United States, Japan, the European Union and Canada. An organization that is meant to institutionalize and legitimize inequality cannot be reformed. Instead of seeking changes that may inevitably strengthen the WTO, developing countries and international civil society must strive to radically reduce the power of the WTO and make it simply another international institution that can play by the rules.

In the wake of the collapse of the Seattle Ministerial, there has emerged the opinion that reform of the WTO is now the program that NGOs, governments, and citizens must embrace. The collapse of the WTO Ministerial is said to provide a unique window of opportunity for a reform agenda.

Cited by some as a positive sign is United States Trade Representative Charlene Barshefsky’s comment, immediately after the collapse of the Seattle Ministerial, that “the WTO has outgrown the processes appropriate to an earlier time.” An increasing and necessary view, generally shared among the members, was that we needed a process which had a greater degree of internal transparency and inclusion to accommodate a larger and more diverse membership.¹

Also seen as an encouraging gesture is UK Secretary of State for Trade and Industry Stephen Byers’ recent statement to Commonwealth Trade Ministers in New Delhi that the “WTO will not be able to continue

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in its present form. There has to be fundamental and radical change in order for it to meet the needs and aspirations of all 134 of its members.”

These are, in our view, damage control statements and provide little indication of the seriousness about reform of the two governments that were, pre-Seattle, the stoutest defenders of the inequalities built into the structure, dynamics, and objectives of the WTO. It is unfortunate that they are now being cited to convince developing countries and NGOs to take up an agenda of reform that could lead precisely to the strengthening of an organization that is very fundamentally flawed.

What civil society, North and South, should instead be doing at this point is radically cutting down the power of the institution and reducing it to simply another institution in a pluralistic world trading system with multiple systems of governance.

Is the WTO Necessary?

This is the fundamental question on which the question of reform hinges. World trade did not need the WTO to expand 17-fold between 1948 and 1997, from $124 billion to $10,772 billion. This expansion took place under the flexible GATT trade regime. The WTO’s founding in 1995 did not respond to a collapse or crisis of world trade such as what happened in the 1930s. It was not necessary for global peace, since no world war or trade-related war had taken place during that period. In the seven major inter-state wars that took place in that period – the Korean War of 1950-53, the Vietnam War of 1945-75, the Suez Crisis of 1956, the 1967 Arab-Israeli War, the 1973 Arab-Israeli War, the 1982 Falklands War, and the Gulf War of 1990 – trade conflict did not figure even remotely as a cause.

GATT was, in fact, functioning reasonably well as a framework for liberalizing world trade. Its dispute-settlement system was flexible and with its recognition of the “special and differential status” of developing countries, it provided the space in a global economy for Third World countries to use trade policy for development and industrialization.
Why was the WTO Established Following the Uruguay Round of 1986-94?

Of the major trading powers, Japan was very ambivalent, concerned as it was to protect its agriculture as well as its particular system of industrial production that, through formal and informal mechanisms, gave its local producers primary right to exploit the domestic market. The EU, well on the way of becoming a self-sufficient trading bloc, was likewise ambivalent, knowing that its highly subsidized system in agriculture would come under attack. Though demanding greater access to their manufactured and agricultural products in the Northern economies, the developing countries did not see this as being accomplished through a comprehensive agreement enforced by a powerful trade bureaucracy but through discrete negotiations and agreements in the model of the Integrated Program for Commodities (IPCS) and Commodity Stabilization Fund agreed upon under the aegis of UNCTAD in the late seventies.

The founding of the WTO served primarily the interest of the United States. Just as it was the US which blocked the founding of the International Trade Organization (ITO) in 1948, when it felt that this would not serve its position of overwhelming economic dominance in the post-war world, so it was the US that became the dominant lobbyist for the comprehensive Uruguay Round and the founding of the WTO in late 1980s and early 1990s, when it felt that more competitive global conditions had created a situation where its corporate interests now demanded an opposite stance.

Just as it was the US’s threat in the 1950s to leave GATT if it was not allowed to maintain protective mechanisms for milk and other agricultural products that led to agricultural trade’s exemption from GATT rules, so it was US pressure that brought agriculture into the GATT-WTO system in 1995. And the reason for Washington’s change of mind was articulated quite candidly by then US Agriculture Secretary John Block at the start of the Uruguay Round negotiations in 1986: “[The] idea that developing countries should feed themselves is an anachronism from a bygone era. They could better ensure their food security by relying on US agricultural products, which are available, in most cases at much lower cost.”

Washington, of course, did not just have developing country markets in mind, but also Japan, South Korea, and the European Union.
It was the US that mainly pushed to bring services under WTO coverage, with its assessment that the new burgeoning of international services, and particularly in financial services, its corporations had a lead that needed to be preserved. It was also the US that pushed to expand WTO jurisdiction to the so-called “Trade-Related Investment Measures” (TRIMS) and “Trade-Related Intellectual Property Rights (TRIPs).” The first sought to eliminate barriers to the system of internal cross-border trade of product components among TNC (transnational corporations) subsidiaries that had been imposed by developing countries in order to develop their industries; the second to consolidate the US advantage in the cutting-edge knowledge-intensive industries.

And it was the US that forced the creation of the WTO’s formidable dispute-resolution and enforcement mechanism after being frustrated with what US trade officials considered weak GATT efforts to enforce rulings favorable to the US. As Washington’s academic point man on trade, C. Fred Bergsten, head of the Institute of International Economics, told the US Senate that the strong WTO dispute settlement mechanism serves US interests because “we can now use the full weight of the international machinery to go after those trade barriers, reduce them, get them eliminated.”

In sum, it has been Washington’s changing perception of the needs of its economic interest groups that have shaped and reshaped the international trading regime. It was not global necessity that gave birth to the WTO in 1995. It was the US’s assessment that the interests of its corporations were no longer served by a loose and flexible GATT but needed an all-powerful and wide-ranging WTO. From the free-market paradigm that underpins it, to the rules and regulations set forth in the different agreements that make up the Uruguay Round, to its system of decision-making and accountability, the WTO is a blueprint for the global hegemony of Corporate America. It seeks to institutionalize the accumulated advantages of US corporations.

Is the WTO necessary? Yes, to the United States. But not to the rest of the world. The necessity of the WTO is one of the biggest lies of our time, and its acceptance is due to the same propaganda principle practiced by Joseph Goebbels: if you repeat a lie often enough, it will be taken as truth.
Can the WTO Serve the Interests of the Developing Countries?

But what about the developing countries? Is the WTO a necessary structure – one that, whatever its flaws, brings more benefits than costs, and would therefore merit efforts at reform?

When the Uruguay Round was being negotiated, there was considerable lack of enthusiasm for the process by the developing countries. After all, these countries had formed the backbone of UNCTAD, which, with its system of one-country/one-vote and majority voting, they felt was an international arena more congenial to their interests. They entered the Uruguay Round greatly resenting the large trading powers’ policy of weakening and marginalizing UNCTAD in the late 1970s and early 1980s.

Largely passive spectators, with a great number not even represented during the negotiations owing to resource constraints, the developing countries were dragged into unenthusiastic endorsement of the Marrakesh Accord of 1994 that scaled the Uruguay Round and established the WTO. True, there were a few developing countries in the Cairns Group, a group of developed and developing agro-exporting countries, that took an active role in pushing the WTO in the hope that this would improve market access to their agricultural products in the North, but they were a small minority.

To try to sell the WTO to the South, US propagandists evoked the fear that staying out of the WTO would result in a country’s isolation from world trade (“like North Korea”) and stoked the promise that a “rules-based system” of world trade would protect the weak countries from unilateral acts by the big trading powers.

With their economies dominated by the IMF and the World Bank and with the structural adjustment programs pushed by these agencies having as a central element radical trade liberalization, much weaker as a bloc owing to the debt crisis compared to the 1970s (the height of the “New International Economic Order”), most developing country delegations felt they had no choice but to sign on the dotted line.
Over the next few years, however, these countries realized that they had signed away their right to employ a variety of critical trade measures for development purposes.

In contrast to the loose GATT framework, which had allowed some space for development initiatives, the comprehensive and tightened Uruguay Round was fundamentally anti-development in its thrust. This is evident in the following.

**Loss of Trade Policy as Development Tool**

In signing on to GATT, Third World countries were committed to banning all quantitative restrictions on imports, reduce tariffs on many industrial imports, and promise not to raise tariffs on all other imports. In so doing, they have effectively given up the use of trade policy to pursue industrialization objectives. The way that the NICS, or “newly industrializing countries,” made it to industrial status, via the policy of import substitution, is now effectively removed as a route to industrialization.

The anti-industrialization thrust of the GATT-WTO Accord is made even more manifest in the Agreement on Trade-Related Investment Measures (TRIMS) and the Agreement on Trade-Related Intellectual Property Rights (TRIPs). In their drive to industrialize, NICs like South Korea and Malaysia made use of many innovative mechanisms such as trade-balancing requirements that tied the value of a foreign investor’s imports of raw materials and components to the value of his or her exports of the finished commodity, or “local content” regulations which mandated that a certain percentage of the components that went into the making of a product was sourced locally.

These rules indeed restricted the maneuvering space of foreign investors, but they were successfully employed by the NICs to marry foreign investment to national industrialization. They enabled the NICs to raise income from capital-intensive exports, develop support industries, bring in technology, while still protecting local entrepreneurs’ preferential access to the domestic market. In Malaysia, for instance, the strategic use of local content policy enabled the Malaysians to build a “national car,” in cooperation with Mitsubishi, that has now achieved about 80% local content and controls 70% of the Malaysian market. Thanks to the TRIMs accord, these mechanisms used are now illegal.
The Restriction of Technological Diffusion Like the TRIMs Agreement

The TRIPs regime is seen as effectively opposed to the industrialization and development efforts of Third World countries. This becomes clear from a survey of the economic history not only of the NICs but of almost all late-industrializing countries. A key factor in their industrial take-off was their relatively easy access to cutting-edge technology: The US industrialized, to a great extent by using but paying very little for British manufacturing innovations, as did the Germans. Japan industrialized by liberally borrowing US technological innovations, but barely compensating the Americans for this. And the Koreans industrialized by copying quite liberally and with little payment for US and Japanese product and process technologies.

But what is “technological diffusion” from the perspective of the late industrializer is “piracy” from that of the industrial leader. The TRIPs regime takes the side of the latter and makes the process of industrialization by imitation much more difficult from hereon. It represents what UNCTAD describes as “a premature strengthening of the intellectual property system ... that favours monopolistically controlled innovation over broad-based diffusion.”6

The TRIPs regime provides a generalized minimum patent protection of 20 years; increases the duration of the protection for semi-conductors or computer chips; institutes draconian border regulations against products judged to be violating intellectual property rights; and places the burden of proof on the presumed violator of process patents.

The TRIPs accord is a victory for the US high-tech industry, which has long been lobbying for stronger controls over the diffusion of innovations. Innovation in the knowledge-intensive high-tech sector – in electronic software and hardware, biotechnology, lasers, opto-electronics, liquid crystal technology, to name a few – has become the central determinant of economic power in our time. And when any company in the NICs and Third World wishes to innovate, say in chip design, software programming, or computer assembly, it necessarily has to integrate several patented designs and processes, most of them from US electronic hardware and software giants like Microsoft, Intel, and Texas Instruments.7 As the Koreans have bitterly learned, exorbitant multiple royalty payments to
what has been called the American “high tech mafia” keeps one’s profit margins very low while reducing incentives for local innovation.

The likely outcome is for a Southern manufacturer simply to pay royalties for a technology rather than to innovate, thus perpetuating the technological dependence on Northern firms. Thus, TRIPs enables the technological leader, in this case the United States, to greatly influence the pace of technological and industrial development in rival industrialized countries, the NICS, and the Third World.

**The Watering Down of the “Special and Differential Treatment” Principle**

The central principle of UNCTAD (United Nations Conference on Trade and Development) – an organization disempowered by the establishment of the WTO – is that owing to the critical nexus between trade and development, developing countries must not be subjected to the same expectations, rules, and regulations that govern trade among the developed countries. Owing to historical and structural considerations, developing countries need special consideration and special assistance in levelling the playing field for them to be able to participate equitably in world trade. This would include both the use of protective tariffs for development purposes and preferential access of developing country exports to developed country markets.

While GATT was not centrally concerned with development, it did recognize the “special and differential status” of the developing countries. Perhaps the strongest statement of this was in the Tokyo Round Declaration in 1973, which recognized “the importance of the application of differential measures in developing countries in ways which will provide special and more favorable treatment for them in areas of negotiation where this is feasible.”

Different sections of the evolving GATT code allowed countries to renegotiate tariff bindings in order to promote the establishment of certain industries; allowed developing countries to use tariffs for economic development and fiscal purposes; allowed them to use quantitative restrictions to promote infant industries; and conceded the principle of non-reciprocity by developing countries in trade negotiation. The 1979 Framework Agreement known at the Enabling Clause also provided a
permanent legal basis for General System of Preferences (GSP) schemes that would provide preferential access to developing country exports.\textsuperscript{10}

A significant shift occurred in the Uruguay Round. GSP schemes were not bound, meaning tariffs could be raised against a developing country until they equalled the bound rates applied to imports for all sources. Indeed, during the negotiations, the threat to remove the GSP was used as “a form of bilateral pressure on developing countries.”\textsuperscript{11} Special and Differential Treatment (SDT) was turned from a focus on a special right to protect and special rights of market access to “one of responding to special adjustment difficulties in developing countries stemming from the implementation of WTO decisions.”\textsuperscript{12} Measures meant to address the structural inequality of the trading system gave way to measures, such as a lower rate of tariff reduction or a longer time frame for implementing decisions, which regarded the problem of developing countries as simply that of catching up in an essentially even playing field.

STD has been watered down in the WTO, and this is not surprising for the neoliberal agenda that underpins the WTO philosophy differs from the Keynesian assumptions of GATT: that there are no special rights, no special protections needed for development. The only route to development is one that involves radical trade (and investment) liberalization.

**Fate of the Special Measures for Developing Countries**

Perhaps the best indicators of the marginal consideration given to developing countries in the WTO is the fate of the measures that were supposed to respond to the special conditions of developing countries. There were three key agreements which promoters of the WTO claimed were specifically designed to meet the needs of the South:

- The Special Ministerial Agreement approved in Marrakesh in April 1994, which CS decreed that special compensatory measures would be taken to counteract the negative effects of trade liberalization on the net food-importing developing countries;

- The Agreement on Textiles and Clothing, which mandated that the system of quotas on developing country exports of textiles and garments to the North would be dismantled over 10 years;
The Agreement on Agriculture, which, while “imperfect,” nevertheless was said to promise greater market access to developing country agricultural products and begin the process of bringing down the high levels of state support and subsidization of EU and US agriculture. The latter has resulted in the dumping of massive quantities of grain on Third World markets.

What Happened to These Measures?

The Special Ministerial Decision taken at Marrakesh to provide assistance to “Net Food Importing Countries” to offset the reduction of subsidies that would make food imports more expensive for the “Net Food Importing Countries” has never been implemented. Though world crude prices more than doubled in 1995/96, the World Bank and the IMF scotched an idea of any offsetting aid by arguing that “the price increase was not due to the Agreement on Agriculture, and besides there was never any agreement anyway on who would be responsible for providing the assistance.”

The Agreement on Textiles and Clothing committed the developed countries to bring under WTO discipline all textile and garment imports over four stages, ending on January 1, 2005. A key feature was supposed to be the lifting of quotas on imports restricted under the Multifiber Agreement (MFA) and similar schemes which had been used to contain penetration of developed country markets by cheap clothing and textile imports from the Third World. Developed countries retained, however, the right to choose when to liberalize certain product lines, so that they first brought mainly unrestricted products into the WTO discipline and postponed dealing with restricted products till much later.

Thus, in the first phase, all restricted products continued to be under quota, as only items where imports were not considered threatening – like felt hats or yarn of carded fine animal hair – were included in the developed countries’ notifications. Indeed, the notifications for the coverage of products for liberalization on January 1, 1998 showed that “even at the second stage of implementation only a very small proportion” of restricted products would see their quotas lifted.

Given this trend, John Whalley notes that “the belief is now widely held in the developing world that in 2004, while the MFA may disappear,
it may well be replaced by a series of other trade instruments, possibly substantial increases in anti-dumping duties.” When it comes to the Agreement on Agriculture, which was sold to developing countries during the Uruguay Round as a major step toward providing market access to developing country imports and bringing down the high levels of domestic support for first world farming interests that results in dumping of commodities in third world markets, little gains in market access after five years into developed country markets have been accompanied by even higher levels of overall subsidization – through ingenious combinations of export subsidies, export credits, market support, and various kinds of direct income payments.

The figures speak for themselves: the level of overall subsidization of agriculture in the Organization for Economic Cooperation and Development (OECD) countries rose from $182 billion in 1995 when the WTO was born, to $280 billion in 1997 to $362 billion in 1998! Instead of the beginning of a New Deal, the Agreement on Agriculture (AOA), in the words of a former Philippine Secretary of Trade, “has perpetuated the unevenness of a playing field which the multilateral trading system has been trying to correct. Moreover, this has placed the burden of adjustment on developing countries relative to countries who can afford to maintain high levels of domestic support and export subsidies.”

The collapse of the agricultural negotiations in Seattle is the best example of how extremely difficult it is to reform the Agreement on Agriculture. The European Union opposed till the bitter end language in an agreement that would commit it to “significant reduction” of its subsidies. But the US was not blameless. It resolutely opposed any effort to cut back on its forms of subsidies such as export credits, direct income for farmers, and “emergency” farm aid, as well as any mention of its practice of dumping products in developing country markets.

**Oligarchic Decision-Making as a Central, Defining Process**

Is the system of WTO decision-making reformable? While far more flexible than the WTO, the GATT was, of course, far from perfect, and one of the bad traits that the WTO took over from it was the system of decision-making. GATT functioned through a process called “consensus.” Now consensus responded to the same problem that faced the IMF and the World Bank’s developed country members: how to assure control at a
time that the numbers gave the edge to the new countries of the South. In the Fund and the Bank, the system of decision-making evolved had the weight of a country’s vote determined by the size of its capital subscriptions, which gave the US and the other rich countries effective control of the two organizations.

In the GATT, a one-country one-vote system was initially tried, but the big trading powers saw this as inimical to their interests. Thus, the last time a vote was taken in GATT was in 1959. The system that finally emerged was described by US economist Bergsten as one that “does not work by voting. It works by a consensus arrangement which, to tell the truth, is managed by four – the Quads: the United States, Japan, European Union, and Canada.” He continued: “Those countries have to agree if any major steps are going to be made, that is true. But no votes.”

Indeed, so undemocratic is the WTO that decisions are arrived at informally, via caucuses convened in the corridors of the ministerials by the big trading powers. The formal plenary sessions, which in democracies are the central arena for decision-making, are reserved for speeches. The key agreements to come out of the first and second ministerials of the WTO – the decision to liberalize information technology trade taken at the first ministerial in Singapore in 1996 and the agreement to liberalize trade in electronic commerce arrived at in Geneva in 1998 – were all decided in informal backroom sessions and simply presented to the full assembly as faits accomplis. Consensus simply functioned to render non-transparent a process where smaller, weaker countries were pressured, browbeaten, or bullied to conform to the “consensus” forged among major trading powers.

With surprising frankness, at a press conference in Seattle, US Trade Representative Charlene Barshefsky, who played the pivotal role in all three ministerials, described the dynamics and consequences of this system of decision-making:

The process, including even at Singapore as recently as three years ago, was a rather exclusionary one. All meetings were held between 20 and 30 key countries... And that meant 100 countries, 100, were never in the room ... [T]his led to an, extraordinarily bad feeling that they were left out of the process and that the results even at Singapore had been
dictated to them by the 25 or 30 privileged countries who were in the room.\textsuperscript{20}

Then, after registering her frustration at the WTO delegates’ failing to arrive at consensus via supposedly broader “working groups” set up for the Seattle ministerial, Barshefsky warned delegates:

(I) have made very clear and I reiterated to all ministers today that, if we are unable to achieve that goal, I fully reserve the right to also use a more exclusive process to achieve a final outcome. There is no question about either my right as the chair to do it or my intention as the chair to do it...\textsuperscript{21}

And she was serious about ramming through a declaration at the expense of non-representativeness, with India, one of the key developing country members of the WTO, being routinely excluded from private talks organized by the United States in last ditch efforts to come up with a face-saving deal.”\textsuperscript{22}

In damage-containment mode after the collapse of the Seattle Ministerial, Barshefsky, WTO Director General Mike Moore, and other rich country representatives have spoken about the need for WTO “reform.” But none have declared any intention of pushing for a one-county/one-vote majority decision-making system or a voting system weighted by population size, which would be the only fair and legitimate methods in a democratic international organization. The fact is, such mechanisms will never be adopted, for this would put the developing countries in a preponderant role in terms of decision-making.

\textbf{Should One Try to Reform a Jurassic Institution?}

Reform is a viable strategy when the system is fundamentally fair but has simply been corrupted such as the case with some democracies. It is not a viable strategy when a system is so fundamentally unequal in purposes, principles, and processes as the WTO. The WTO systematically protects the trade and economic advantages of the rich countries, particularly the United States. It is based on a paradigm or philosophy that denigrates the right to take activist measures to achieve development on the part of less developed countries, thus leading to a radical dilution of
their right to “special and differential treatment.” The WTO raises inequality into a principle of decision-making.

The WTO is often promoted as a “rules-based” trading framework that protects the weaker and poorer countries from unilateral actions by the stronger states. The opposite is far cry true: the WTO, like many other multilateral international agreements, is meant to institutionalize and legitimize inequality. Its main purpose is to reduce the tremendous policing costs to the stronger powers that would be involved in disciplining many small countries in a more fluid, less structured international system.

It is not surprising that both the WTO and the IMF are currently mired in a severe crisis of legitimacy. For both are highly centralized, highly unaccountable, highly nontransparent global institutions that seek to subjugate, control, or harness vast swaths of global economic, social, political, and environmental processes to the needs and interests of a global minority of states, elites, and TNCS.

The dynamics of such institutions clash with the burgeoning democratic aspirations of peoples, countries, and communities in both the North and the South. The centralizing dynamics of these institutions clash with the efforts of communities and nations to regain control of their fate and achieve a modicum of security by deconcentrating and decentralizing economic and political power. In other words, these are Jurassic institutions in an age of participatory political and economic democracy.

**Building a More Pluralistic System of International Trade Governance**

If there is one thing that is clear, it is that developing country governments and international civil society must not allow their energies to be hijacked into reforming these institutions. This will only amount to administering a facelift to fundamentally flawed institutions. Indeed, today’s need is not another centralized global institution, reformed or unreformed, but the deconcentration and decentralization of institutional power and the creation of a pluralistic system of institutions and organizations interacting with one another amidst broadly defined and flexible agreements and understandings.
It was under such a more pluralistic global system, where hegemonic power was still far from institutionalized in a set of all encompassing and powerful multilateral organizations that the Latin American countries and many Asian countries were able to achieve a modicum of industrial development in the period from 1950-70. It was under a more pluralistic world system, under a GATT that was limited in its power, flexible, and more sympathetic to the special status of developing countries, that the East and Southeast Asian countries were able to become newly industrializing countries through activist state trade and industrial policies that departed significantly from the free-market biases enshrined in the WTO.

The alternative to a powerful WTO is not a Hobbesian state of nature. It is always the powerful that have stoked this fear. The reality of international economic relations in a world marked by a multiplicity of international and regional institutions that check one another is a far cry from the propaganda image of a “nasty” and “brutish” world. Of course, the threat of unilateral action by the powerful is ever present in such a system, but it is one that even the powerful hesitate to take for fear of its consequences on their legitimacy as well as the reaction it would provoke in the form of opposing coalitions.

In other words, what developing countries and international civil society should aim at is not to reform the WTO but, through a combination of passive and active measures, to radically reduce its power and to make it simply another international institution coexisting with and being checked by other international organizations, agreements, and regional groupings. These would include such diverse actors and institutions as UNCTAD, multilateral environmental agreements, the International Labor Organization (ILO), evolving trade blocs such as Mercosur (Southern Common Market) in Latin America, Southeast Asian Association for Regional Cooperation (SAARC) in South Asia, Southern African Development Community (SADC) in Southern Africa, and Association of Southeast Asian Nations (ASEAN) in Southeast Asia. It is in such a more fluid, less structured, more pluralistic world with multiple checks and balances that the nations and communities of the South will be able to carve out the space to develop based on their values, their rhythms, and the strategies of their choice.
Endnotes

7 See discussion of this in Walden Bello and Stephanie Rosenfeld, Dragons in Distress: Asia’s Miracle Economies in Crisis (San Francisco: Institute for Food and Development Policy, 1990), p. 161.
9 Ibid., p. 4.
10 Ibid., p. 7.
11 Ibid., p. 10.
14 South Center, The Multilateral Trade Agenda.
16 Secretary of Trade Cesar Bautista, Address to 2nd WTO Ministerial, Geneva, May 18, 1998.
18 Ibid.
19 Ibid.
21 Ibid.