

PHILIPPINE JOURNAL OF PUBLIC ADMINISTRATION

THE PHILIPPINE JOURNAL OF PUBLIC ADMINISTRATION (PJPA) is the official journal of the National College of Public Administration and Governance, University of the Philippines Diliman. It is published annually in partnership with the Philippine Society for Public Administration and the Association of Schools of Public Administration in the Philippines, Inc. The PJPA was awarded the Journal Incubation Grant from 2017 to 2019 by the Commission on Higher Education (CHED) under its Journal Incentive Program (CHED Memorandum Order 53, s. 2016). The PJPA was granted Journal Accreditation - Category B from 2010 to 2012 through CHED's Journal Accreditation Service (CHED Memorandum Order 13, s. 2009).

EDITORIAL BOARD

Dan A. Saguil, *UP National College of Public Administration and Governance*
Rizalino B. Cruz, *UP National College of Public Administration and Governance*
Michael A. Tumanut, *UP National College of Public Administration and Governance*
Danilo R. Reyes, *Philippine Society for Public Administration*
Ma. Oliva Z. Domingo, *Kalayaan College*

EDITORIAL TEAM

Editor: Michael A. Tumanut
Guest Editor: Joaquin Gonzalez III
Managing Editors: Jayson D. Fajarda, Eula Marie D.C. Mangaoang
Copy Editor: Vincent Q. Silarde
Layout Artist: Christine Ann E. Avila
Circulation Officer: Jaryl Paul A. Quincina
Proofreader: Maria Cristina N. Aguinaldo

INTERNATIONAL ADVISORY BOARD

Belinda A. Aquino, PhD <i>University of Hawaii at Manoa</i>	Fumio Nagai, PhD <i>Osaka City University</i>
Joaquin Gonzalez III, PhD <i>Golden Gate University</i>	Akira Nakamura, PhD <i>Meiji University</i>
Mampe Hayashi, PhD <i>Kansai University of International Studies</i>	Rosemary O' Leary, PhD <i>The University of Kansas</i>
Akio Kamiko, PhD <i>Ritsumeikan University</i>	Eko Prasajo, PhD <i>University of Indonesia</i>
Masao Kikuchi, PhD <i>Meiji University</i>	Jon S. T. Quah, PhD <i>Singapore</i>
Pan Suk Kim, PhD <i>Yonsei University</i>	Trevor Seymour-Jones, PhD <i>University of Technology Sydney</i>
Raul Lejano, PhD <i>New York University</i>	Achakorn Wongpreedee, PhD <i>National Institute of Development Administration</i>
Helen K. Liu, PhD <i>National Taiwan University</i>	

PHILIPPINE JOURNAL OF PUBLIC ADMINISTRATION

Volume 65

January-December 2022

Editor's Notes i

Original Articles

Factors Shaping Policy Adoption on Single-Use Plastic Bag
Regulation in Philippine Cities and Municipalities 1

John Philip D. Garcia

Comparative Analysis of Salary Standardization Law
under Four Administrations: The Philippine Experience 21

Jose Neil M. Hortillo

Promoting Collaborative Governance through Convergence
Programs in Road Infrastructure Development 41

Enrico L. Basilio, Rafael April S. Rivera

Examining ECCD Structures and Service Delivery Mechanisms
in Local Government During COVID-19 61

Kathleen Keisha R. Constantino

Knowledge Creation and Valenzuela City: A Case Study of the 3S
in Public Service Program 85

*Angelo Rafael B. Nacionales, Jufflin A. Calalo, John Carlos V. Comprendio,
Samantha A. Lopez, Marl Francis Manzano, Gemmarie T. Zuñiga*

Reflections from a Scholar

Imperatives of Foresight and Futures Thinking in Public Policy 107

Lizan E. Perante-Calina

Indexing

Articles in the Journal are indexed in the *Index to Philippine Periodicals* (University of the Philippines), *Public Affairs Information Service* (P.A.I.S., Inc., New York), *Selected Philippine Periodicals Index* (Silliman University), *Ulrich's International Periodicals Directory* (R. R. Bowker Co., New York), *International Bibliography of Periodical Literature Covering All Fields of Knowledge* (IBZ, Zeller Verlag GmbH & Co., Osnabrück), *International Bibliography of Book Reviews* (IBR, Zeller Verlag GmbH & Co., Osnabrück), and *HeinOnline*.

ISSN 0031-7675

Information for Contributors

Manuscripts submitted to the *Philippine Journal of Public Administration (PJPA)* should not have been previously published and must not be under consideration in any other publication. They shall be submitted through the ScholarOne platform (mc04.manuscriptcentral.com/pjpa).

Length of manuscripts vary depending on the type of submission. Original articles shall be between 6,000 and 10,000 words long; essays/reflections 2,000-5,000 words; and book reviews 800-2,000 words.

To facilitate indexing, the authors are requested to identify three to six keywords used in their articles. Manuscripts shall also be accompanied by an abstract of not more than 250 words long.

Submitted manuscripts shall be subjected to a double-blind review process. Authors are responsible for preparing the complete text, minus author information, running headers, and other identifiers that may disclose authors' anonymity during the review.

Depending on the volume of articles received and the turnover of articles from referees, contributors are to be informed of the editorial decision at least two months after submission. The editorial board reserves the right to make the necessary editorial modifications, including, but not limited to, changes in the content, format, and title of articles.

Contributors should observe proper citation and acknowledge the sources of materials used in their papers. The *PJPA* follows the reference format prescribed by the *Publication Manual of the American Psychological Association (APA), Seventh Edition*. Securing necessary permission for copyrighted materials used in the article is the responsibility of the authors. By submitting manuscripts to the *PJPA*, the authors give the Journal the nonexclusive right to publish their articles in print and online. Authors shall exercise due diligence to ensure and confirm that their research meets ethical guidelines, including adherence to legal requirements of the country of study.

The *PJPA* adheres in principle to the Core Practices for Journal Editors developed by the Committee on Publication Ethics (COPE). These core practices and other related information can be accessed at <http://publicationethics.org>.

For inquiries, you may also reach us at (+632) 8981-8500 local 4160. You may also visit journals.upd.edu.ph/index.php/pjpa, <https://ncpag.upd.edu.ph/pjpa-online/>, and heinonline.org/HOL/Index?collection=uplcp.